GUIDANCE NOTE

SUITABILITY CRITERIA FOR CONTRACTORS

SUBMISSION OF EVIDENCE AND PROCUREMENT THRESHOLD

[Suitability Questionnaires QW1/QW2 and QW3]

Note: Compliance is mandatory in accordance with Section 7 of Department of Finance Circular 6/10 (Ref: S9/03/10) Submission of Evidence
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DECLARATION/SELF CERTIFICATION/SUBMIT-ON-REQUEST, ETC – Suitability Criteria

Introduction

The small and medium enterprise (SME) sector is significant to the economy and public procurement can be a valuable source of business for SMEs. It is particularly important that small and medium sized businesses are not hindered in competing for contracts that they could perform effectively. In this context guidance¹ is now issuing which aims to have contracting authorities structure and run their competitive processes for public contracts in a manner that facilitates increased participation by SMEs, while they continue to ensure that all public sector purchasing is carried out in a manner that is legal, transparent, and secures optimal value for money for the taxpayer. The guidance is not designed to favour the SME sector over other sectors but rather to provide SMEs with a level playing field in competing for public contracts. This is in line with EU policy on increased SME participation in public procurement.²

Under the Capital Works Management Framework, there is a maximum of sixteen main criteria to be assessed in determining the suitability of a contractor for the award of a public works contract. In addition, there are up to seven sub-criteria for each of the four different roles relating to health and safety that a contractor may have to fulfil on a project. The criteria chosen for each project should be picked from the menu of the above referenced criteria and sub-criteria. In order to reduce bureaucracy and simplify the tendering process, applicants are no longer to be asked to supply detailed evidence of capacity (e.g. bank references, audit accounts, company turnover, company balance sheets, professional indemnity insurance etc.) at suitability stage (open or restricted). Instead they are to self-certify³, provide third party certification certificates³ and use self-declaration certificates³ to confirm compliance with minimum standards for the relevant criteria in the suitability questionnaire. The only evidence that may be requested for qualitative assessment is that indicated in the table below. The details that the certificates/ declarations cover can be verified at tender evaluation stage (open)⁴ or after short-listing⁵ (in a restricted procedure). The key consideration in relation to suitability criteria, particularly turnover, is that the level chosen should be justified and proportionate to the needs of the contract.

Department of Finance Circular 10/10, together with "Guidance for Public Contracting Authorities: Facilitating the Participation of SMEs in Public Procurement", and this Guidance Note 2.3.1.2. The first two of these documents are available on <a href="http://www.etenders.gov.ie/guides/guides/guides/guides/guides/ties-the-first-two-of-two-of-the-first-two-of-the-first-two-of-the-first-two-of-the-first-two-of-t

² "European Code of best practices facilitating access by SMEs to public procurement contracts", Brussels: 2008. Available on-line at: http://ec.europa.eu/internal_market/publicprocurement/docs/sme_code_of_best_practices_en.pdf

As indicated in this document.

⁴ See Section 4 of *GN 2.3 Procurement Process for Works Contractors* – tender evaluation under an open procedure is in two stages, the first is the evaluation of suitability against suitability criteria and the second is the evaluation of the tender against the tender award criteria.

⁵ Contracting authorities should consider increasing the number of candidates that they short-list to safeguard against a number subsequently not being able meet the commitment made in the declarations when checked resulting in those candidates being dropped from the competition before tenders are invited.

DECLARATION/SELF CERTIFICATION/SUBMIT-ON-REQUEST, ETC – Suitability Criteria, Continued

The use of "restricted" tendering procedures, which require potential tenderers to show that they meet certain requirements (viz. pre-qualification) before they are invited to submit tenders, is often cited as a barrier to SME participation, especially if contracting authorities set unnecessarily high capacity levels. In order to address such concerns about pre-qualification criteria, the restricted procedure for tendering competitions should no longer be used for advertised contracts for works and related services with an estimated value up to €250,000. This means that the open procedure of competitive tendering will be the norm for advertised contracts up to this level.

Note: The revised arrangements in this document are effective from 13 August 2010

DECLARATION/SELF CERTIFICATION/SUBMIT-ON-REQUEST, ETC - Suitability Criteria, Continued

Main Criteria

In order to facilitate self certification, third party certification and the use of declaration certificates, the blue areas below indicates where these can be provided. The areas in green show where information in relation to scale and complexity can be requested at a later date. For the green areas, contracting authorities should consider selecting, as the norm, the 'Submit on Request' option on the Suitability Questionnaire. Furthermore, in order to address concerns about overly restrictive pre-qualification procedures, there is now a requirement to advertise contracts in an open procedure for works up to €250,000⁶ (excluding design-and-build contracts – where an independent design consultant is engaged).

Criteria	Contract Value			
	€250,000 or Less	Over €250,0	00	
	Open Procedure	Open/Restricted P	rocedure	
	Evidence Pass/Fail	Evidence Pass/Fail	Qualitative	
1. Personal Situation	Appendices A and B	Appendices A and B	No	
2. Suitability to Pursue	Company	Company	No	
the Professional	Registration	Registration		
Activity	number	number		
Economic and				
Financial Standing				
3. Turnover	Appendix C	Appendix C	No	
4. Balance Sheet or	Appendix C	Appendix C	No	
Extract from a Balance				
Sheet				
5. Bankers Letter	Appendix C Appendix C		No	
6. Other	Appendix C	Appendix C	No	
Financial/Economic				
Information/References				
7. Professional	Appendix C	Appendix C	No	
Indemnity Insurance				
8. Public Liability	Appendix C	Appendix C	No	
Insurance				
9. Employer Liability	Appendix C	Appendix C	No	
Insurance				
10. Performance Bond	Appendices C and Q	Appendices C and Q	No	

⁶ See Guidance Note GN 2.3 – *Procurement Process for Works Contractors*, Section 3.2 for the advertising rules in relation to contracts below €50,000. The open procedure is not mandatory for contracts below €50,000.

DECLARATION/SELF CERTIFICATION/SUBMIT-ON-REQUEST, ETC – Suitability Criteria, Continued

Main criteria Continued

Technical and/or Professional Ability	€250,000 or Less Open Procedure	Over €250,000 Open/Restricted Procedure	
	Evidence Pass/Fail	Evidence Pass/Fail	Qualitative
11. Educational and Professional Qualifications (Managerial)	Submit/Submit on request (may be required at tender evaluation) Submit/Submit on request (may be required later)		No/Yes
12. Educational and Professional Qualifications (Personnel)	Submit/Submit on request (may be required at tender evaluation)	(may be required at request (may be	
13. List of Works carried out over the past 5 years	Self Certification Appendices D and E	Self Certification Appendices D and E	No/Yes
14. List of Technicians or Technical Bodies responsible for Quality Control and those upon whom the contractor can call in order to carry out the work	Appendix H	Appendix H	No
15. A statement of the Average Annual Number of Persons Employed by the contractor and those in a Managerial Position over the past 3 Years	Submit/Submit on request (may be required at tender evaluation)	Submit/Submit on No equest (may be equired later)	
16. Technical Equipment Available	Appendix G	Appendix G N	

Sub-criteria continued

It is a requirement, under Section 17 of the Safety, Health & Welfare at Work Act 2005 and the Safety Health & Welfare at Work (Construction)
Regulations 2006, to ensure that a works contractor is competent to discharge the health and safety roles allocated to him under a contract.

Role 1: Health and Safety Competence of Works Contractor

This role is always required.

Technical and/or	€250,000 or Less	Over €250,000		
Professional Ability	Open Procedure	Open/Restricted P		
	Evidence Pass/Fail	Evidence Pass/Fail	Qualitative	
1. Educational and	Appendix O, or	Appendix O, or	No	
Professional	SafeTCert, or	SafeTCert, or		
Qualifications	OHSAS 18001	OHSAS 18001		
(Managerial)	system or	system or		
	independently	independently		
0.51 () 1	certified equivalent	certified equivalent	N.	
2. Educational and	Appendix O, or	Appendix O, or	No	
Professional	SafeTCert, or	SafeTCert, or		
Qualifications	OHSAS 18001	OHSAS 18001		
(Personnel)	system or	system or		
	independently	independently		
3. List of Works	certified equivalent Self Certification	certified equivalent Self Certification	No	
			INO	
carried out over the	Appendices D and E	Appendices D and E		
past 5 years 4. List of Technicians	Appendices I, J and	Appendices I, J and	No	
or Technical Bodies	H or SafeTCert, or H or SafeTCert, or		INO	
responsible for Quality	OHSAS 18001	OHSAS 18001		
Control and those	system or	system or		
upon whom the	independently	independently		
contractor can call in	certified equivalent	certified equivalent		
order to carry out the	continea equivalent	ooranea equivalent		
work				
5. A statement of the	Submit/Submit on	Submit/Submit on	No	
Average Annual	request (may be	request (may be		
Number of Persons	required at tender	required later)		
Employed by the	evaluation)			
contractor and those	,			
in a Managerial				
Position over the past				
3 Years				
6. Technical	Appendix G or	Appendix G or	No	
Equipment Available	SafeTCert, or	SafeTCert, or		
	OHSAS 18001	OHSAS 18001		
	system or	system or		
	independently	independently		
	certified equivalent	certified equivalent		

Sub-criteria continued

Role 2: Project Supervisor for the Construction Stage (Health and Safety) This role is not always required.

Technical and/or	€250,000 or Less	Over €250,000		
Professional Ability	Open Procedure	Open/Restricted P		
	Evidence Pass/Fail	Evidence Pass/Fail	Qualitative	
1. Educational and	Appendix P, or	Appendix P, or	No	
Professional	SafeTCert, or	SafeTCert, or		
Qualifications	OHSAS 18001	OHSAS 18001		
(Managerial)	system or	system or		
	independently	independently		
	certified equivalent	certified equivalent		
2. Educational and	Appendix P, or	Appendix P, or	No	
Professional	SafeTCert, or	SafeTCert, or		
Qualifications	OHSAS 18001	OHSAS 18001		
(Personnel)	system or	system or		
	independently	independently		
	certified equivalent	certified equivalent		
3. List of PSCS	Self Certification	Self Certification	No	
Services provided	Appendices D and F	Appendices D and F		
over the past 3 years				
4. A statement of the	Submit/Submit on	Submit/Submit on	No	
Average Annual	request (may be	request (may be		
Number of Persons	required at tender	required later)		
Employed to provide	evaluation)			
PSCS Services over	ŕ			
the past 3 Years				
5. Technical	Appendix G, or	Appendix G. or	No	
Equipment Available	SafeTCert, or	SafeTCert, or		
	OHSAS 18001	OHSAS 18001		
	system or	system or		
	independently	independently		
	certified equivalent	certified equivalent		
6. List of Technicians	Appendices I, K and	Appendices I, K and	No	
or Technical Bodies	H, or SafeTCert, or	H, or SafeTCert, or		
involved especially	OHSAS 18001	OHSAS 18001		
those responsible for	system or	system or		
Quality Control.	independently independently			
	certified equivalent			
7. Technical Facilities	Appendices I, K and	Appendices I, K and	No	
and Measures for	H or SafeTCert, or	H or SafeTCert, or		
ensuring Quality of	OHSAS 18001	OHSAS 18001		
Services and Study	system or	system or		
and Research	independently	independently		
Facilities	certified equivalent	certified equivalent		

Sub-criteria continued

Role 3: Project Supervisor for the Design Process (Health and Safety)
This role is normally required for design-and-build projects

Technical and/or	€250,000 or Less	Over €250,	
Professional Ability	Open Procedure	Open/Restricted F	
· ·	Evidence Pass/Fail	Evidence Pass/Fail	Qualitative
1. Educational and	Submit/Submit on	Submit/Submit on	No
Professional	request (may be	request (may be	
Qualifications	required at tender	required later)	
(Managerial)	evaluation)		
2. Educational and	Submit/Submit on	Submit/Submit on	No
Professional	request (may be	request (may be	
Qualifications	required at tender	required later)	
(Personnel)	evaluation)	required latery	
(1 0100111101)	ovaluation,		
3. List of PSDP	Self Certification	Self Certification	No
Services provided	Appendices D and F	Appendices D and F	
over the past 3 years			
4. List of Technicians	Appendices L, M	Appendices L, M	No
or Technical Bodies	and H	and H	
involved especially			
those responsible for			
Quality Control			
5. A statement of the	Submit/Submit on	Submit/Submit on	No
Average Annual	request (may be	request (may be	
Number of Persons	required at tender	required later)	
Employed to provide	evaluation)		
PSDP Services over			
the past 3 Years	_	_	
6. Technical	Appendix G	Appendix G	No
Equipment Available			
7. Technical Facilities	Appendices L, M Appendices L, M		No
and Measures for	and H	and H	
ensuring Quality of			
Services and Study			
and Research			
Facilities			

Sub-criteria continued

Role 4: Health and Safety Competence of Works Contractor as Designer.

This role is normally required for design-and-build projects

Technical and/or	€250,000 or Less	Over €250,000 Open/Restricted Procedure		
Professional Ability	Open Procedure Evidence Pass/Fail	Evidence Pass/Fail	Procedure Qualitative	
1. Educational and	Submit/Submit on	Submit/Submit on	No	
Professional			INO	
Qualifications	request (may be	request (may be		
• • • • • • • •	required at tender	required later)		
(Managerial)	evaluation)			
2. Educational and	Submit/Submit on	Submit/Submit on	No	
Professional	request (may be	request (may be		
Qualifications	required at tender	required later)		
(Personnel)	evaluation)			
3. List of Design	Self Certification	Self Certification	No	
Services provided	Appendices D and F	Appendices D and F	110	
over the past 3 years	7 Apportations 2 and 1	7 Appointions 2 and 1		
4. List of Technicians	Appendices L, N Appendices L, N		No	
or Technical Bodies	and H	and H		
involved especially				
those responsible for				
Quality Control.				
5. A statement of the	Submit/Submit on Submit/Submit on		No	
Average Annual	request (may be	request (may be		
Number of Persons	required at tender	required later)		
Employed to provide	evaluation)			
PSDP Services over				
6. Technical	Appendix G	Appendix G	No	
Equipment Available				
7. Technical Facilities	Appendices L, N	Appendices L, N	No	
and Measures for	and H	and H		
ensuring Quality of				
Services and Study				
and Research				
Facilities				

Appendices References

For the convenience of this Guidance Note the references to Appendices in questionnaires QW1, QW2 and QW3 have been changed to appear in alphabetical order. When the appendices are being used in a procurement situation the title of the template will be as shown with questionnaires QW1, QW2 and QW3 on the website. See GN 2.3.1.2.1 for reconciliation of Appendices in this guidance note and QW1, QW2 and QW3.

Appendix R

In order to ensure that systems other than the Health and Safety systems Safe-T-Cert, or OHSAS 18001 (whether national or international) meet the health and safety standards a contracting authority should assess them against the criteria set out at Appendix R to determine if the systems presented meet this benchmark at Appendix R.

[END]

APPENDIX A: Letter of Confirmation that Declaration on Oath is still valid

	On letter-headed paper of Contractor
То:	[Name and address of Contracting Authority]
Regarding:	[Title of contract]
Date:	
A Dhaoine U	aisle
form ⁷ that the any way that basis. We als	that since making the declaration on oath in accordance with your standard declaration as legal situation regarding the circumstances stated in the declaration has not changed in would prohibit this firm from making a new declaration on oath on exactly the same so confirm that in providing the declaration consent is given to you to check (as you essary) the correctness of the statements made in the declaration with relevant third parties.
Is mise, le mea	as a second of the second of t
Signed On behalf of <i>[N</i>	Name of Contractor]

⁷ See Appendix B **G.N. 2.3.1.2 v1.1 30/11/2010**

APPENDIX B: APPLICANT'S PERSONAL SITUATION Declaration

Text Entry: DECLARATION ON OATH/SOLEMN DECLARATION

in relation to the grounds specified in Article 54 of Directive 2004/17/EC (and Regulation 56 of SI 50 of 2007) or Article 45 and 51 of Directive 2004/18/EC (and Regulation 53 of SI 329 of 2006).

Name of Contractor/Service Provider:	[block capitals Entry]
--------------------------------------	------------------------

- 1. On behalf of the above named Contractor/Services Provider I hereby declare that none of the circumstances specified in Directive 2004/17/EC Article 54 and Regulation 56 of SI No 50 of 2007 or Directive 2004/18/EC Article 45 and 51 and Regulation 53 of SI 329 of 2006 apply to the above named Contractor/ Service Provider. This means that no individual (i.e. principal or principals of a Sole Trader) or in the case of a Consortium Group or Joint Venture no member of the Contractor/Service Provider Consortium, Group or Joint Venture has been the subject of a conviction by final judgment for one or more of the following reasons:
- (a) participation in a criminal organisation, as defined in Article 2 of Council Joint Action 2008/841/JHA;
- (b) corruption, as defined in Article 3 of the Council Act of 26 May 1997 and Article 2(1) of Council Joint Action 2003/568/JHA respectively;
- (c) fraud within the meaning of Article 1 of the Convention relating to the protection of the financial interests of the European Communities;
- (d) money laundering, as defined in Article 1 of Council Directive 2005/60/EC of 26 October 2005 on prevention of the use of the financial system for the purpose of money laundering.
- **2.** And that no individual or in the case of a Consortium, Group or Joint Venture no member of the Contractor's/ Service Provider's Consortium, Group or Joint Venture:
- (a) is bankrupt or is being wound up in this or any other jurisdiction; or
- (b) is the subject of proceedings for a declaration of bankruptcy, for an order for compulsory winding up, or under administration by the court, or for an arrangement with creditors, or of any other similar proceedings under national laws or regulations in this or any other jurisdiction; or
- (c) has been convicted of an offence concerning its professional conduct by a judgment which had the force of *res judicata* (for this statement a health and safety offence is not deemed to be an offence concerning professional conduct); or
- (d) has supplied information that is inaccurate or false in relation to the submission.
- **3.** And that each individual or in the case of a Consortium, Group or Joint Venture each member of the Contractor's/Service Provider's Consortium, Group or Joint Venture:
- (a) has fulfilled its obligations relating to the payment of social security contributions in accordance with the legal provisions of the country in which it is established or with those of the country of the Contracting Authority, and
- (b) has fulfilled its obligations relating to the payment of taxes in accordance with the legal provisions of the country in which it is established or with those of the country of the Contracting Authority.

This declaration has been made to the best of my knowledge and belief for and on behalf of Name of Contractor/ Service Provider.

Signed :	[Commissioner of Oaths] Date:
Name :	[block letters]
•	a Commissioner of Oaths; OR a Judicial Authority/Administrative Authority/Notary/ Competent Profession or Trade Body in r in the country whence that Applicant comes. [delete as appropriate]
Signed	Date:
Name of Witness	[block letters]
Position/Capacity	[block letters]

APPENDIX C: Declaration that Applicant can meet Minimum Standard for Economic and Financial Criteria in Suitability Questionnaire.

	On letter-headed paper of Contractor				
То:	[Name and address of Contracting Authority]				
Regarding:	[Title of contract]				
Date:					
Suitability criteria: Financial and Economic Standing					
A Dhaoine U	aisle				
have the fina standing in S	as an applicant interested in being assessed for suitability for <i>[insert name of project]</i> ancial capacity to meet the minimum standards set down for economic and financial uitability Questionnaire <i>[QWI/QW2/QW3]</i> . I will provide the required evidence within seven calendar days to support this declaration				

when requested to do so [during tender evaluation stage/ after short-listing]⁸.

Is sinne, le meas

Financial Director [Name of Contractor]

13

⁸ Delete as appropriate **G.N. 2.3.1.2 v1.1 30/11/2010**

APPENDIX D: LIST OF PREVIOUS WORKS/WORKS AND SERVICES FOR WHICH THERE IS A CERTIFICATE OF SATISFACTORY EXECUTION/SERVICE DELIVERY

Name of Firm:			Date:	

List of projects for which works/works and services of a similar nature were provided.

Contractor/ Service Provider must organise Certificates in order of precedence and list them below in that order.

Project	Title of Works/Works and Services	Certificate
No.	(Must match Certificate)	
1	Contractor/Service Provider Entry	Attached
2	Contractor/Service Provider Entry	Attached
3	Contractor/Service Provider Entry	Attached
4	Contractor/Service Provider Entry	Attached
5	Contractor/Service Provider Entry	Attached
6	Contractor/Service Provider Entry	Attached
7	Contractor/Service Provider Entry	Attached
8	Contractor/Service Provider Entry	Attached
9	Contractor/Service Provider Entry	Attached
10	Contractor/Service Provider Entry	Attached
11	Contractor/Service Provider Entry	Attached
12	Contractor/Service Provider Entry	Attached
13	Contractor/Service Provider Entry	Attached
14	Contractor/Service Provider Entry	Attached
15	Contractor/Service Provider Entry	Attached
16	Contractor/Service Provider Entry	Attached
17	Contractor/Service Provider Entry	Attached
18	Contractor/Service Provider Entry	Attached
19	Contractor/Service Provider Entry	Attached
20	Contractor/Service Provider Entry	Attached
21	Contractor/Service Provider Entry	Attached
22	Contractor/Service Provider Entry	Attached
23	Contractor/Service Provider Entry	Attached
24	Contractor/Service Provider Entry	Attached
25	Contractor/Service Provider Entry	Attached
26	Contractor/Service Provider Entry	Attached

APPENDIX E: CERTIFICATE OF SATISFACTORY EXECUTION – WORKS ONLY

ACTIVITY (Title of Applicant Activity)	Contractor Entry: Works Contractor/Works Contractor and PSCS/Works Contractor, PSCS, Designer and PSDP/Works Contractor, Designer and PSDP/Works Contractor, Designer and PSCS/Specialist/Specialist and Designer			
SITE Construction contract: (Title & brief description)	Contractor Entry			
Site location:	Contractor Entry			
Proportion of Project undertaken by Applicant:	Contractor Entry	Tender entity (So. Joint Venture):	le trader/	Contractor Entry
VALUE Construction contract value at award stage:	Contractor Entry	Construction con at completion:	tract value	Contractor Entry
DATES Start Date:	Contractor Entry	Date of Substanti Completion of the		Contractor Entry
Date of issue of Defects Cert for Works contract:	Contractor Entry Handover Date:			Contractor Entry
GENERAL INFO Role of Company in delivery of Project:	Contractor Entry			
Name & address of Contracting Authority responsible for the project:	Contractor Entry			
Contracting Authority contact name:	Contractor Entry Phone no.: Contractor Entry			Contractor Entry
OTHER INFORMATION Other information required is listed below (where applicable)				
CA Entry / NA	Contractor Entry / NA			
CA Entry / NA	Contractor Entry / NA			
CA Entry / NA	Contractor Entry / NA			
Authority to check the refe	Note: It is deemed that in submitting this certificate consent is given for the Contracting Authority to check the reference project with the relevant Contracting Authority to see that the project was satisfactorily completed and delivered within the time agreed.			authority to see that
CONTRACTOR'S NAME:			DATE:	

APPENDIX F: CERTIFICATE OF SATISFACTORY DELIVERY OF SERVICES

ACTIVITY (Title of Applicant Activity)	Service Provider Entry: Works Contractor as PSCS/Works Contractor as PSCS, Designer and PSDP/Works Contractor as Designer and PSDP/Works Contractor as Designer and PSCS			
Main Service provided (Title & brief description)	Service Provider Entry			
VALUE Value of commission (excluding VAT) Construction at award stage.	Service Provider Entry	Value of commiss completion	sion at	Service Provider Entry
DATES Start Date:	Service Provider Entry	Date at Completic	on:	Service Provider Entry
Name & address of Contracting Authority responsible for awarding the Commission:	Service Provider Entry			
Contracting Authority contact name:	Service Provider Entry	Service Provider Entry Phone no.: Service Provider Entry		Service Provider Entry
OTHER INFORMATION Other information required is listed below (where applicable)				
CA Entry / NA	Service Provider Entry / NA			
CA Entry / NA	Service Provider Entry / NA			
CA Entry / NA	Service Provider Entry / NA			
CA Entry / NA	Service Provider Entry / NA			
CA Entry / NA	Service Provider Entry / NA			
Note: It is deemed that in submitting this certificate consent is given for the Contracting Authority to check the reference with the relevant Contracting Authority to see that the services were satisfactorily carried out within the time agreed.				
SERVICE PROVIDER'S NAME:			DATE:	

APPENDIX G: Declaration that Applicant can meet the Minimum Standard for the Technical Equipment Criterion in Suitability Questionnaire.

	On letter-headed paper of Contractor	
То:	[Name and address of Contracting Authority]	
Re. Tender for:	[Title of Project]	
Date:		I
A Dhaoi	ine Uaisle	
meet the	e as an applicant interested in being assessed for suitability for [insert name of project e minimum standards in regard to Technical Equipment as one of the main criteria an ety sub-criterion in Suitability Questionnaire [QW1/QW2/QW3]	
	more, I will provide the required evidence within seven calendar days to support this end to do so [during tender evaluation stage/after short-listing]9.	declaration when
Is mise,	le meas	
Signed ₋ On beha	alf of [Name of Contractor]	

17

⁹ Delete as appropriate G.N. 2.3.1.2 v1.1 30/11/2010

APPENDIX H: Declaration that Applicant can meet the Minimum Standard set in the Suitability Questionnaire for Technicians or Technical Bodies responsible for Quality Control and those upon whom the contractor can call in order to carry out the work / in regard to providing a service and also study and research facilities.

	On letter-headed paper of Contractor	
То:	[Name and address of Contracting Authority]	
Re. Tender for:	[Title of Project]	
Date:		1
A Dhaoi	ne Uaisle	
meet the and thos in regard also tha	e as an applicant interested in being assessed for suitability for [insert name of project e minimum standards set in regard to [Technicians or Technical Bodies responsible for see upon whom I can call on to carry out work] ¹⁰ . [Furthermore, I confirm that I meet the mode to Technicians or Technical Bodies responsible for Quality Control in regard to provide t I have/ have not study and research facilities in place to improve quality of the output desare those in Suitability Questionnaire [QW1/QW2/QW3] for the main criteria and herion.	or Quality Control ninimum standard ling a service and t_j^{11} . The minimum
	nore, I will provide the required evidence within seven calendar days to support this ded to do so during tender evaluation stage	declaration when
Is mise,	le meas	
Signed _ On beha	alf of [Name of Contractor]	

Include only if Contractor is not to be PSCS.
 Include this additional statement if the Contractor is to be PSCS and/or Designer and PSDP

APPENDIX I: HEALTH AND SAFETY DECLARATION – Contractor or PSCS Appointment

[All sections to be completed in BLOCK CAPITALS]

In relation to	Contractor/PSCS Entry [Project Title]
We	Contractor/PSCS Entry [Name of Applicant Company]
Proposing to act as	Contractor/PSCS Entry [Required role: Contractor or Contractor and PSCS]

on the above project hereby declare the following:

1. Health and Safety management within the practice is the responsibility of:

Contractor/PSCS Entry [Name of person responsible]

2. We confirm that each member of staff is aware of his/her responsibilities under the Safety, Health and Welfare at Work Act 2005 and the Safety Health & Welfare at Work (Construction) Regulations 2006.

In particular we are familiar with our general duties as Contractors as outlined in Part 3 Regulations 24-29 of the *Safety Health & Welfare at Work (Construction) Regulations 2006*; also with the specific duties enumerated in Parts 4-14, Regulations 30-105 of those Regulations and Schedules 1-6 of those Regulations. We are aware of and will take into account the general principles of prevention as enumerated below when carrying out design construction work associated with the project and undertake to liaise with, communicate and cooperate with the PSDP and the PSCS in their roles.

Where the appointment includes the role of PSCS we are familiar with our duties as outlined in Part 2 Regulations 16-23 of the Safety Health & Welfare at Work (Construction) Regulations 2006. We are aware of and will take into account and communicate to all contractors (including specialists) the general principles of prevention as enumerated below when coordinating organisational of technical aspects of the project or the programme and undertake to liaise with, communicate and facilitate cooperation amongst the other duty holders under those Regulations, specifically Regulations 16 and 17 of the Safety Health & Welfare at Work (Construction) Regulations 2006.

GENERAL PRINCIPLES OF PREVENTION APPLICABLE TO CONTRACTOR AND PSCS

The purpose of the General Principles of Prevention is to provide a framework within which account is taken when identifying hazards in the risk assessment required under *section 19* of the Safety, Health and Welfare at Work Act 2005.

- i) The avoidance of risks
- ii) The evaluation of unavoidable risks
- iii) The combating of risks at source
- iv) The adaptation of work to the individual, especially as regards the design of places of work, the choice of work equipment and systems of work, with a view to alleviating monotonous work and work at a predetermined rate and to reduce their effect on health
- v) The adaptation of the workplace to technical progress
- vi) The replacement of dangerous articles, substances or systems of work by non dangerous articles, substances or systems of work.
- vii) The giving to collective protective measures priority over individual protective measure
- viii) The development of an adequate prevention policy in relation to safety, health and welfare at work, which takes account of technology, organisation of work, working conditions, social factors and the influence of factors related to the working environment.
- ix) The provision of appropriate training and instruction to employees.
- 4. We are aware as Contractors of our obligations under Section 17 (3) of the Safety Health & Welfare at Work Act 2005 to ensure so far as is reasonably practicable that the project 'is constructed to be safe and without risk to health and that it complies in all respects, as appropriate, with the relevant statutory provisions'.

Where the appointment includes the role of PSCS we are aware as PSCS of our obligations under Section 17 (3) of the Safety Health & Welfare at Work Act 2005 to ensure so far as is reasonably practicable that the project 'is constructed to be safe and without risk to health and that it complies in all respects, as appropriate, with the relevant statutory provisions'.

We confirm that all staff have received, read and will apply the Safety, Health and Welfare at Work (General Application) Regulations 2007, the Guide to the Safety, Health and Welfare at Work (General Application) Regulations 2007, and the HSA frequently asked questions on risk assessments available at: http://www.hsa.ie/eng/Publications_Forms/Publications/Safety_and_Health_Management/Guidelines/20on%20Risk%20Assessments%20and%20Safety%20Statements.pdf

Where the role required is Contractor risk assessments will be carried out and maintained on the job file.

Where the appointment includes the role of PSCS risk assessments will be sought and collected from contractors for inclusion in a Preliminary Safety & Health Plan which we as PSCS will prepare and update as appropriate.

We confirm that in our opinion this declaration is deemed to satisfy our obligations in relation to the following areas given the scope and nature of the proposed works:

- Health and Safety Policy and Organisation;
- Arrangements;
- Competent Advice;
- Training and Information;
- · Individual Qualifications and Experience;
- Monitoring, Audit and Review;
- Workforce Involvement:
- Accident/Incident Reporting, Review;
- Sub-consulting Procedures;
- · Hazard Management and Risk Assessment; and
- Health and Welfare.
- 5. In relation to enforcement actions, legal proceedings accidents, fatalities or incidents associated with the discharge of our duties as Contractor or PSCS (whether the relevant discipline is the subject of this declaration or not) over the last three years

Contractor/PSCS Entry: There have been none. / See attached

6. We confirm that in our opinion our organisation is competent and adequately resourced to fulfil its obligations under the Safety, Health and Welfare at Work Act 2005 and that our organisation has adequate resources to fulfil the role of Contractor or PSCS as stated above.

CONTRACTOR/PSCS SIGNATURE:	DATE:
CONTRACTOR/PSCS NAME:	Contractor/PSCS Entry [block letters]
TITLE:	Contractor/PSCS Entry [block letters]

APPENDIX J: HEALTH AND SAFETY COMPLIANCE DECLARATION - CONTRACTOR/SPECIALIST

I hereby declare that the that the applicant has a Safety Statement in the format outlined at http://www.hsa.ie/eng/Publications Forms/Publications/Safety and Health Management/Guidelines%2 Oon%20Risk%20Assessments%20and%20Safety%20Statements.pdf which will be provided on request and that all of the requirements listed below are addressed in the Safety Statement as is the evidence relating to the *minimum standards* also listed below which have been met. If the requirements and minimum standards have not been addressed in the Safety Statement separate evidence is to be provided on request which demonstrates that such requirements and minimum standards have been met.

1	
Requirements	Minimum Standards
 a copy of our current general health and safety policy; 	a general Health and Safety policy document appropriate to a Health and Safety led Construction Management role;
 an outline of our management organisational structure with regard to allocation of duties, delegation of responsibilities, etc., in relation to Health and Safety; 	• the relevant management organisational structure document indicating the duty holders responsible for Health and Safety;
 copies of standard forms used for method statements and risk assessments as part of our duties under the Safety, Health and Welfare at Work Act 2005; 	 a standard method statements (relevant to projects of a similar size, nature and complexity) covering all stages of the construction project life cycle from initiation to project completion;
 details of arrangements for continuing training of personnel in Health and Safety, including personnel who would be employed on the project; 	 evidence of training arrangements in place appropriate to the size and complexity of the work. (This must include specific Health and Safety training);
 details of the company's procedures for disseminating up-to-date developments on health and safety issues; 	 evidence that there is an adequate organisational structure in place within the company to facilitate the dissemination of up-to-date developments on health and safety issues.
 details of the company's arrangements for the co- ordination of information between the different contractors, suppliers and designers involved in a project; 	 evidence that there are adequate arrangements in place for the coordination of information between Contractor and PSCS with an adequate mechanism in place that tracks and records delivery and receipt of information distributed.
• details of the methodology for the dissemination of health and safety information for the construction stage on this or equivalent projects;	
CONTRACTOR'S SIGNATURE:	DATE:

CONTRACTOR'S SIGNATURE:	DATE:
CONTRACTOR'S NAME:	Contractor Entry [block letters]
TITLE:	Contractor Entry [block letters]

APPENDIX K: HEALTH AND SAFETY COMPLIANCE DECLARATION -PROJECT SUPERVISOR FOR THE CONSTRUCTION STAGE

I hereby declare that the applicant has a Safety Statement in the format outlined at http://www.hsa.ie/eng/Publications_Forms/Publications/Safety_and_Health_Management/Guidelines%2_0on%20Risk%20Assessments%20and%20Safety%20Statements.pdf which will be provided on request and that all of the requirements listed below are addressed in the Safety Statement as is the evidence relating to the *minimum standards* also listed below which have been met. If the requirements and minimum standards have not been addressed in the Safety Statement separate evidence is to be provided on request which demonstrates that such requirements and minimum standards have been met.

The following evidence is to be provided at the appropriate time		.and.		th	ne minimum	ı standard i	S	
• ;	a copy of our current general health	and safety policy;		a	ppropi	al Health and S riate to a Healt ement function	Safety policy do h and Safety le ;	ocument d Construction
• ;	an outline of our management organ with regard to allocation of duties, responsibilities, etc., in relation to	delegation of		d	locume	vant management indicating tall the and Safety	ent organisation he duty holders	nal structure s responsible
•	copies of standard forms used for m and risk assessments as part of our Safety, Health and Welfare at Won	duties under the		a s	a simila stages o	ar size, nature	ments (relevan and complexity e from early de) covering all
 details of arrangements for continuing Health and Safety training of PSCS personnel, including personnel who would be employed on the project; 			a (ppropi	riate to the size	rrangements in and complexitecific Health an	y of the work.	
 details of the company's procedures for disseminating up-to-date developments on health and safety issues; 			s t	tructur he diss	e in place with	an adequate or ain the compan ap-to-date deve es.	y to facilitate	
 details of the company's arrangements for the co- ordination of information between the different contractors, suppliers and designers involved in a project; 			r C t	olace fo Contrac racks a	or the coordinactors with adec	e adequate arra tion of informa tuate mechanist ivery and recei d.	tion between m in place that	
 details of the methodology for the dissemination of health and safety information for the design and construction stage on this or equivalent projects; 			r e	elevan ensure	t to the size an that PSCS role	structured proc d complexity o in coordinatin s clearly demor	f the project to g Construction	
	PSCS'S SIGNATURE:					DATE:		
	PSCS'S NAME:					P	SCS Entry [ble	ock letters]
-	TITLE:					P:	SCS Entry [ble	ock letters]

APPENDIX L: HEALTH AND SAFETY COMPLIANCE DECLARATION by Contractor as Designer/PSDP/SC Appointment

[All sections to be completed in BLOCK CAPITALS]

In relation to	Contractor as Designer/PSDP/SC Entry [Project Title]		
We	Contractor as Designer/PSDP/SC Entry [Name of Applicant Company]		
Proposing to act as	Contractor as Designer/PSDP/SC Entry [Required role: Designer or Designer and PSDP/HSC]		

on the above project hereby declare the following:

1. We (the above stated company) are members of, or eligible to be a member of the

Contractor as Designer/PSDP/SC Entry

[Recognised professional body for required role, i.e. RIAI / ACEI / SCS / IEI / NISO or OSH (PSDP/HSC only) / (Other)]

being the relevant professional institution for the above stated role.

2. Health and Safety management within the practice is the responsibility of:

Contractor as Designer/PSDP/SC Entry [Name of person responsible]

3. We confirm that each member of staff is aware of his/her responsibilities under the Safety, Health and Welfare at Work Act 2005 and the Safety Health & Welfare at Work (Construction) Regulations 2006.

In particular we are aware of the general principles of prevention as enumerated below, and where the professional service required is a Designer will take those principles into account when carrying out design work associated with the project and undertake to liaise with, communicate and cooperate with the PSDP/HSC in his/her role.

Where the appointment includes the role of PSDP/HSC we will take into account and communicate to all designers those principles when coordinating design work associated with the project and undertake to liaise with, communicate and facilitate cooperation amongst the other duty holders under those Regulations specifically Regulations 11-14 of the *Safety Health & Welfare at Work (Construction) Regulations 2006.*

GENERAL PRINCIPLES OF PREVENTION APPLICABLE TO DESIGNER AND PSDP/HSC

The purpose of the General Principles of Prevention is to provide a framework within which design and detailing issues can be assessed.

- i) The avoidance of risks
- ii) The evaluation of unavoidable risks
- iii) The combating of risks at source
- iv) The adaptation of work to the individual, especially as regards the design of places of work, the choice of work equipment and systems of work, with a view to alleviating monotonous work and work at a predetermined rate and to reduce their effect on health
- v) The adaptation of the workplace to technical progress
- vi) The replacement of dangerous articles, substances or systems of work by non-dangerous articles, substances or systems of work.
- vii) The giving to collective protective measures priority over individual protective measure
- viii) The development of an adequate prevention policy in relation to safety, health and welfare at work, which takes account of technology, organisation of work, working conditions, social factors and the influence of factors related to the working environment.

ix) The provision of appropriate training and instruction to employees.

- 4. We are aware of the obligations of all Designers under Section 17 (2) of the Safety Health & Welfare at Work Act 2005 to ensure so far as is reasonably practicable that the project:
 - (a) is designed and is capable of being constructed to be safe and without risk to health,
 - (b) can be maintained safely and without risk to health during use, and
 - (c) complies in all respects, as appropriate, with the relevant statutory provisions.

And, where the appointment includes the role of PSDP/HSC we will communicate to those designers their duties under Section 17 (2) of the above Act.

We confirm that all staff have received, read and will apply the Safety, Health and Welfare at Work (General Application) Regulations 2007, the Guide to the Safety, Health and Welfare at Work (General Application) Regulations 2007, and the HSA frequently asked questions on risk assessments available at http://www.hsa.ie/eng/Publications_Forms/Publications/Safety_and_Health_Management/Guidelines/20on%20Risk%20Assessments%20and%20Safety%20Statements.pdf

Where the role required is Designer risk assessments will be carried out and maintained on the job file.

Where the appointment includes the role of PSDP/HSC risk assessments will be sought and collected from Designers for inclusion in a Preliminary Safety & Health Plan which we as PSDP will prepare and update as appropriate.

We confirm that in our opinion this declaration is deemed to satisfy our obligations in relation to the following areas given the scope and nature of the proposed works:

- Health and Safety Policy and Organisation;
- Arrangements;
- Competent Advice;
- Training and Information;
- Individual Qualifications and Experience;
- Monitoring, Audit and Review;
- Workforce Involvement;
- · Accident/Incident Reporting, Review;
- Sub-consulting Procedures;
- Hazard Management and Risk Assessment; and
- Health and Welfare.
- 5. In relation to enforcement actions, legal proceedings accidents, fatalities or incidents associated with the discharge of our duties as Designers and/or PSDP (whether the relevant discipline is the subject of this declaration or not) over the last three years.

Contractor as Designer/PSDP/SC Entry: There have been none. / See details attached

6. We confirm that in our opinion our organisation is competent and adequately resourced to fulfil its obligations under the Safety, Health and Welfare at Work Act 2005 and that our organisation has adequate resources to fulfil the role of Designer or PSDP/HSC as stated above.

CONTRACTOR AS DESIGNER/PSDP/SC SIGNATURE:	DATE:
CONTRACTOR AS DESIGNER/PSDP/SC NAME:	Contractor as Designer/PSDP/SC Entry [block letters]
TITLE:	Contractor as Designer/PSDP/SC Entry [block letters]

APPENDIX M: HEALTH AND SAFETY COMPLIANCE DECLARATION -PROJECT SUPERVISOR FOR THE DESIGN PROCESS/HEALTH AND SAFETY COORDINATOR Appointment

I hereby declare that the applicant has a Safety Statement in the format outlined at http://www.hsa.ie/eng/Publications_Forms/Publications/Safety_and_Health_Management/Guidelines%2_0on%20Risk%20Assessments%20and%20Safety%20Statements.pdf which will be provided on request and that all of the requirements listed below are addressed in the Safety Statement as is the evidence relating to the *minimum standards* also listed below which have been met. If the requirements and minimum standards have not been addressed in the Safety Statement separate evidence is to be provided on request which demonstrates that such requirements and minimum standards have been met.

The following evidence is to be provided at the appropriate time		ndthe minimum standard is	
a copy of our current general health and safety policy;		a general Health and Safety policy document appropriate to the relevant discipline	
 an outline of our management organisational structure with regard to allocation of duties, delegation of responsibilities, etc., in relation to Health and Safety; 		 the relevant management organisational structure document indicating the duty holders responsible for Health and Safety; 	
 copies of standard forms used for risk assessments as part of our duties under the Safety, Health and Welfare at Work Act 2005; 		 standard risk assessment forms (relevant to projects of a similar size, nature and complexity) covering all stages of a project life cycle from early design stage to project completion; 	
 details of arrangements for continuing Professional Development of PSDP/SC personnel, including personnel who would be employed on the project; 	;	 evidence of CPD training arrangements in place (for PSDP/SC) appropriate to the size and complexity of the work; 	
 details of the company's procedures for disseminating up-to-date developments on health and safety issues; 		 evidence that there is an adequate organisational structure in place within the company to facilitate the dissemination of up-to-date developments on health and safety issues. 	
 details of the company's arrangements for the co-ordination of information between the different designers and technical disciplines involved in a project; 		 evidence that there are adequate arrangements in place for the coordination of information between Contractor's Designers with adequate mechanism in place that tracks and records delivery and receipt of information distributed. 	
• details of the methodology for the dissemination of health and safety information for the design and construction stage on this or equivalent projects;		 evidence of adequate structured procedures relevant to the size and complexity of the project to ensure that health and safety information is disseminated to the relevant parties and appropriate action taken. 	
PROJECT SUPERVISOR FOR THE DESIGN PROCESS/HEALTH AND SAFETY COORDINATOR SIGNATURE:		DATE:	
PROJECT SUPERVISOR FOR THE DESIGN PROCESS/HEALTH AND SAFETY COORDINATOR NAME:	Project Supervisor for the Design Process/ Health and Safety Coordinator Entry [block letters]		

APPENDIX N: HEALTH AND SAFETY COMPLIANCE DECLARATION - Contractor/Specialist as DESIGNER

I hereby declare that the applicant has a Safety Statement in the format outlined at http://www.hsa.ie/eng/Publications_Forms/Publications/Safety_and_Health_Management/Guidelines%20on%20 Risk%20Assessments%20and%20Safety%20Statements.pdf which will be provided on request and that all of the requirements listed below are addressed in the Safety Statement as is the evidence relating to the *minimum standards* also listed below which have been met. If the requirements and minimum standards have not been addressed in the Safety Statement separate evidence is to be provided on request which demonstrates that such requirements and minimum standards have been met.

The following evidence is to be provided at the appropriate time			the minimum standard is	
•	a copy of our current general health and safety policy;		a general Health and Safety policy document appropriate to the relevant design discipline	e
 an outline of our management organisational structure with regard to allocation of duties, delegation of responsibilities, etc., in relation to Health and Safety; 			the relevant management organisational structure document indicating the duty holders responsible for Health and Safety;	
• copies of standard forms used for risk assessments as part of our duties under the Safety, Health and Welfare at Work Act 2005;			 standard risk assessment forms (relevant to projects of a similar size, nature and complexity) covering all stages of a project life cycle from early design stage to project completion; 	
 details of arrangements for Continuing Professional Development (both relevant to the design discipline and health and safety) of personnel, including personnel who would be employed on the project; 			 evidence of CPD training arrangements in place (for Designers) appropriate to the size and complexity of the work; 	
 details of the company's procedures for disseminating up-to-date developments on health and safety issues; 			 evidence that there is an adequate organisational structure in place within the company to facilitate the dissemination of up-to-date developments on health and safety issues. 	
•	details of the company's arrangements for the co- ordination of information between the different designers and technical disciplines involved in a project;		 evidence that there are adequate arrangements in place for the coordination of information between Contractor's designer team members with adequate mechanism in place that tracks and records delivery and receipt of information distributed. 	or
•	details of the methodology for the dissemination of health and safety information for the design and construction stage on this or equivalent projects;		 evidence of adequate structured procedures relevant to the size and complexity of the project to ensure that the Contractor's role as Designer is clearly demonstrated and that health and safety information is disseminated to the relevant parties and appropriate action taken. 	ıd
	SIGNATURE OF CONTRACTOR AS DESIGNER:		DATE:	
NAME OF CONTRACTOR AS			Contractor as Designer Entry [block letters]	

APPENDIX O: Declaration that Applicant can meet Minimum Health and Safety Standards in regard to Educational and Professional Qualifications in Supplement 3.4.1 to Suitability Questionnaire

	On letter-headed paper of Contractor			
To:	[Name and address of Contracting Authority]			
Regarding:	[Title of contract]			
Date:				
'	Minimum health and safety standards in Supplement 3.4.1 for criteria 3.4.1a and 3.4.1b			
A Dhaoine U	aisle			
declare that I Qualification Furthermore,	as an applicant interested in being assessed for suitability for <i>[insert name of a can meet the minimum health and safety standard for the Educational and Prescriteria in Supplement 3.4.1 attached to Suitability Questionnaire [QW1/QW2]. I will provide the required evidence within seven calendar days to support this deed to do so <i>[during tender evaluation stage/after short-listing]</i>¹².</i>	ofessional /QW3].		
Is mise, le me	eas			
Signed				
On behalf of	[Name of Contractor]			

¹² Delete text in italics as appropriate **G.N. 2.3.1.2 v1.1 30/11/2010**

APPENDIX P: Declaration that Applicant can meet Minimum Health and Safety Standards in regard to Educational and Professional Qualifications in Supplement 3.4.2 to Suitability Questionnaire

	On letter-headed paper of Contractor			
To:	[Name and address of Contracting Authority]			
Regarding:	[Title of contract]			
Date:				
	Minimum health and safety standards in Supplement 3.4.2 for criteria 3.4.2a and 3.4.2b			
A Dhaoine U	Jaisle			
declare that I Qualification Furthermore,	It as an applicant interested in being assessed for suitability for <i>[insert name of projet]</i> I can meet the minimum health and safety standard for the Educational and Professins criteria in Supplement 3.4.2 attached to Suitability Questionnaire <i>[QW1/QW2/QW3]</i> , I will provide the required evidence within seven calendar days to support this declarated to do so <i>[during tender evaluation stage/after short-listing]</i> ¹³ .	ional		
Is mise, le me	neas			
Signed On behalf of	[Name of Contractor]			

¹³ Delete text in italics as appropriate **G.N. 2.3.1.2 v1.1 30/11/2010**

APPENDIX Q: Letter of Undertaking from Surety Company regarding Bond

	On Surety's letterhead			
То:	[Name and address of Candidate]			
Regarding:	[Title of contract]			
Date:				
A Dhaoine U	aisle			
	that we have bond facilities in place which would enable us to act as sureties on your ation to the above contract, the amount of the bond to be not more than% as the contract.			
	abject to a satisfactory application, we expect that a bond can be issued within 4 weeks of y us of the relevant application, subject to our normal terms and conditions.			
We understar	nd that you will be giving a copy of this letter to			
	[Name of Employer]			
We look forv	ward to receiving an application from you if your tender is successful.			
Is sinne, le m	neas			
Director				

Note: This letter should be provided on request:

- In the case of a Restricted Procedure after short listing but before tenders are sought,
- In the case of an Open Procedure at tender evaluation stage.

[Name of Surety Company]

APPENDIX R: Template of Core Elements in a Health and Safety Management System. (Note – OSH = occupational health and safety)

NO.	CORE ELEMENT OF SYSTEM	OVERVIEW of CONTENT
1	Policy and Arrangements	Safety and Health Policy
		Outline of worker participation
2	Organisation outline and management	Responsibility and accountability
		Competence and training
		Management system documentation
		Communication
3	Planning and Implementation	System planning, development and implementation
		OSH objectives
		Hazard prevention and control measures
		Management of change
		Emergency prevention preparedness and response;
		Procurement
		Contracting arrangements
4	Monitoring and Evaluation	Performance monitoring and measurement
		Investigation of work-related injuries, ill health, diseases and incidents, and their impact on safety and health performance
		Audit and management review arrangements
5	Actions for Continual Improvement	Preventive and corrective action
		Continual improvement;

APPENDIX S: FINANCIAL ROBUSTNESS PROCESS

Contracting Authorities should adopt a 'staircase' approach when deciding on how financial robustness should be assessed in a particular case. Furthermore, Criterion 4 should always be used in conjunction with this criterion. The staircase approach could be for example:

- Contracts under €5m set of accounts that are not qualified by an auditor as a going concern.
- Contracts between €5m to €30m put through designated metrics set out in the Suitability Questionnaire by the Contracting Authority
- Contracts over €30m put through a more robust set of designated metrics set out in the Suitability Questionnaire by the Contracting Authority

Financial robustness is mainly measured by examining an applicant's accounts. The items considered include:

- The report contained in the accounts
- The note to the accounts
- The information contained in the financial statements; trends in figures across time periods and financial ratios covering areas like liquidity, gearing, profitability, etc.

It should be noted that turnover has very limited influence on solvency, liquidity and profitability parameters and therefore on its own is not sufficient to determine the financial robustness of a business at a particular point in time.